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Bob Earnshaw  
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Secretary, Dounreay Stakeholder Group  
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13<sup>TH</sup> April 2011

Dear 

**Dounreay Stakeholder Group**

I would like to thank you for the time and support that the Dounreay Stakeholder Group (DSG) has provided to the NDA competitive dialogue process and the hospitality shown to myself and other members of the Babcock Dounreay Partnership (BDP) team.

In accordance with the NDA published programme the draft ITSFT (Invitation to Submit Final Tender) is due to be issued to the two competition teams in early June 2011. The required submission date for formal tender return is expected to be at the end of August 2011. During this period key staff from the BDP team will be heavily involved with the tender documentation preparation and submission, this work is largely undertaken in the USA and there will, therefore, be a limited team of people in the UK. I can however assure you of the ongoing Babcock International Group commitment to the Caithness area and to our business as usual approach to the Dounreay Site.

Please pass on my personal thanks to the members of DSG involved in the facilitated discussions and the overall competition process. I have found the Group to be supportive and professional in all of my dealings with them and look forward to working with you all in the future.

Yours sincerely



**Roger Hardy**  
Managing Director - Nuclear