

June Love
(for the Chair of the DSG)

I wanted to get in touch with you directly about ONR's Annual Report and Financial Position 2013-14, and our new strategy, both of which have just been published.

Annual Report and Financial Position 2013-14

The report is a companion document to [HSE's Annual Report and Accounts 2013/14](#) and is intended to present our opening position both in terms of achievements and financial management, as we begin life as a public corporation.

It includes the Chief Nuclear Inspector's Annual Statement 2013/14 on the safety and security of the nuclear estate and summarises ONR's judgements on the areas it regulates.

With this report we are saying that all of the sites we regulate are safe and secure and are working to reduce hazards.

There is further work to be done at some sites, particularly Sellafield where we have a new regulatory strategy in place, and we are engaging with licensees to secure improvements in specific areas.

The report is available on the [ONR website](#)

ONR Strategy 2015-2020

ONR is seeking feedback on its new strategy, which provides vision and direction for ONR and nuclear regulation for the next five years.

The consultation will run from 14 July to 6 October on the ONR website. ONR has a statutory obligation to have the new strategy in place by 1 December.

You can download the strategy via the [public consultations page](#) of the ONR website (paper attached).

The above information is included in the ONR report to the DSG for the period April to June 2014, which is today undergoing its final internal check prior to issue - hopefully later this week.

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The Office for Nuclear Regulation's mission is to provide efficient and effective regulation of the nuclear industry, holding it to account on behalf of the public.

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ONR Strategy – 2015 to 2020

Introduction – Nick Baldwin, Chair

The Energy Act 2013 provided for the creation of ONR as an independent, statutory regulator of nuclear safety and security, and we came into being as a Public Corporation on 1 April 2014. I am pleased to present this first strategy, which provides vision and direction for ONR and nuclear regulation for the next 5 years, and meets our statutory obligations to have our new strategy in place by 1 December 2014. Our duty is to secure stable and sustainable nuclear regulation, building on the foundations that we put in place for this in preparing for our incorporation. Our vision for ONR over the lifetime of this strategy and beyond is to be:

An exemplary regulator that inspires respect, trust and confidence.

We want to be acknowledged as a first class organisation by our peers.

We will focus on three key strategic themes to deliver our



Strategic Themes

Influencing improvements in nuclear safety and security

It is ONR's duty to influence improvements in nuclear safety and security, nationally and internationally. To do this we will:

Focus regulatory attention on the UK's nuclear priorities of:

- hazard reduction and remediation at Sellafield;
- the nuclear new build programme, involving the assessment of safety cases for potential new nuclear power stations and their potential subsequent licensing, construction, operation;
- assured regulation of the safety and security of the existing fleet of operating reactors, waste management and decommissioning, the nuclear defence platform and radioactive materials transport.

We will continue to facilitate improvements in the UK's emergency preparedness and response organisation

We will work with Government to demonstrate UK compliance with international obligations, eg safeguards application and compliance in the UK, and influence new obligations to benefit UK nuclear safety, security and ONR's regulatory effectiveness.

Engage with key international stakeholders in the UK's existing and future nuclear industry to facilitate efficient and successful regulation.

Use our expertise and international credibility to influence and shape improvements in global nuclear safety and security standards and best practice.

Critically review the basis of nuclear regulation in the UK, taking into account the modern nuclear environment, to devise a regulatory framework, which integrates regulatory functions and leads international best practice.

Achievement of our vision through our people

To be an exemplary organisation ONR must have a stable, sustainable, well-resourced, competent, flexible and accountable team. In this, we must grasp diversity with vigour. In short, we want everyone in ONR to:

- Demonstrate through leadership of our people, the highest standards of behaviour and values in public service, in particular honesty, impartiality, integrity and objectivity.
- Be passionate about ONR's mission and understand its national and international importance.
- Feel proud to work for ONR and have respect for, and an inclusive approach to, those with whom they work.
- Be highly motivated and committed to achieving continuous improvement.
- Maintain public trust by demonstrating responsibility and accountability in the use of public money, and achieve value for money.
- Feel able to fulfil their potential and have personal and professional growth.

Inspiring respect, trust, and confidence

We want a climate of trust, and to gain the respect and confidence of all of our stakeholders through regulatory excellence and the highest standards of business management. To do this we will:

- Place in the public domain as much information as possible about our regulatory and business activities, including the basis for regulatory decisions.
- Use a range of internal and external assurance functions to ensure ONR undertakes the right amount of regulation, proportionate to the hazards and risks presented, of the right quality, at the right cost. This will include scrutiny through robust internal governance and peer reviews, and external reviews by the National Audit Office and the International Atomic Energy Agency.

In Summary

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| Vision | An exemplary regulator that inspires respect, trust and confidence. | | |
| Mission | To provide efficient and effective regulation of the nuclear industry, holding it to account on behalf of the public | | |
| Strategic themes | Influencing improvements in nuclear safety and security | Achievement of our vision through our people | Inspiring respect, trust and confidence |
| Critical ¹enablers | ONR values, People Strategy, Communications and Influencing Strategies, Enforcement Policy Statement, Finance and Risk Management Strategies, management systems including IT Strategy. | | |

In 2020, ONR will be an organisation that:

| To the public | To our people | To our licensees and duty holders |
|---------------|---------------|-----------------------------------|
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- Is an exemplar of openness and transparency; a trusted source of independent, information and advice about the risks and potential consequences of all aspects of civil nuclear activities, and engages openly and constructively in ways that are accessible to our audiences
- **Demonstrates how we make a positive difference to nuclear safety and security**