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/† \$K=KIJ fi /ž
1; <' 2) fi /ž & fi

/' \$
*; H KI * EKI;
5 ; IJB7A; I 29? D9, 7D. 3; 9>DEE=007HA
. EEH1EM
&KC 8H7
&\$fiL fi* 4
(C 7B [IJHJ; =O# D. 7.=EL,KA](#)

' ; 7H27H. 7: 7C

DSG Response to Credible options for STEM engagement strategy across the NDA estate

3>; ' EKDH 702J7A >EB; H) HEKF ' 2) ' M BSEC; I J>; EFFEHIKD?JOJE H I FED. JE J>?
9EDIKB7JED. 3>; ' 2) ? H FH I; DJ; : 8OEL; Hfi EH7D? 7JEDI 7D. J>; H <EH J>? H I FEDI; ?
ED; J>7J? =; D; H7B7=H; ; 8OC EIJ EH7D? 7JEDI ' EM L; H J>; H 7H I EC; EH7D? 7JEDI °
M>E C 7ODEJ 7=H; ; DJH BOM?> J>? I K8C ? I ED 7D. J>; H <EH J>; I; EH7D? 7JEDI >7L; 8; ; D
; D9EKH7=; : JE FHEL? ; J>; ?HEMDH I FEDI; .

' 2) ? A; FJKF JE : 7J; M?> J>; MEHA 97H? : EKJ E97B? DH B?JEDJE 23(. . #? FB 7I D=JE I; ;
J>7JJ>; H ? 7 @D; : KF 7FFHE79> M?> C 7DOEJ>; HEH7D? 7JEDI 7D. E97B9EC F7D? I JE
; DI KH 9E 'EH 7D7JED E<7B23(. 797L? ? I 7DJ>; 7H 7. 3>; H ? 7 IJHED= 23(. \$C 87I I 7: EH
D; JMEHA 7DJ>; ' EKDH 703H7L; BJE 5 EHA 7H 7 7D. 9KH DJ H FEHI I >EM 7D 79H 7I D=DKC 8; H
E<23(. \$C 87I I 7: EH H =? J; H: M?> 23(. B 7HD? =. 3>; 23(. 797L? 7OKD; ; H7A; D 7DJ>; E97B
7H 7 >7I 8; ; DL; H OIK99 II <KBEL; H7DKC 8; HE<O 7H 7D. H B?JEDI >7FI M?> I 9>EEB ° 9EB =; I
7D: F7HD; H 9EDJDK; JE ; LEB; 7D: 8; 9EC; IJHED=; H (DI KH D=J>; 9E 'EH 7D7JED 7BEM
F7HD; H I K9> 7I ' ; L; EFD=J>; 6EKD= 5 EHA <EH 7D. 2A?B ' ; L; EFC; DJ 29EJB7D. JE BDA 7D
M?> 7B797L? ? I JE ; II; DJ?7B? ; DI KH 7 ED; IJEF I >EF 7FFHE79> JE 23(. .

5 >B KD ; HJ7D: D=J> ; : HL; JE ; DIKH IEC ; <EHC E<9EDI?J; D9079HEI J>; /' \$; IJ7J; 7B
7H 7I MBB>7L; : ?<< H DJC ; 9>7D? CI 7D : ?<< H DJ MEHAD=F7HD; H JE ; DIKH J>; I; 79JL? I
7H KD ; H7A; D 7D: M>B IKFFEHL; E<8; D= 78B JE B 7HD <EC : ?<< H DJ 7H 7I J>? 97DDEJ 8;
JE J>; : ; JHC ; DJE<J>; E97B23(. D?J?JL; I .) L; DEKH9EC C ; DJI >; H M 8; B L; J>7JEFJED
L 2-& C 7D7=; M> IKFFEHL <EC J>H F7H? I 7D: 2-& ; ; B; HM> IKFFEHL <EC J>H F7H? I
MEKB 7FF; 7HE 8; J>; 8; IJ <J M> J>; ED=E D= 79JL? I 7B 7: O DFB'9; DEKH7H 7. 3>? ?
F7H?9KB?H D C FEH7DJ D J>; ' EKDH 7O7H 7' 7I J>; H ? DE D; MDK9B 7HFB'DD; : <EH29EJBD:
7D: F; H>7FI CEH C FEH7DJ D < MEJ>; H>?>' L7B; @8I D J>; 7H 7. ' 2) <; B? ? F7H?9KB?H
C FEH7DJ <EHKH7H 7J>7J M DEJ ED D; GK F J>; <KJH MEHA-EH D; M> KI; <KB7D:
JH7D < H78B IA7B ° 8KJ J>7J J>; I; F; EFB MBB; 78B JE IJ7O D J>; 7H 7. 5 ?> J>; H 9; DJ
7DDEKD9 C; DJE<2F79 4, B'KD9 <79B'IO D 2KJ>; H7D: ° M F7H?9KB?H M B'EC ; J>;
IJ7J; C; DJ D J>; H FEH J>7J "ensure that as many young people as possible are inspired by
space so that they will study, and keep studying, STEM subjects to tertiary level ensuring a
skilled and enthusiastic workforce for high tech industries (including space) in the future"

4D; ; H?; C L ° 2JH7J; =929EF; 7D: 9EKD: 7H? I ° M MEKB EFFEI; IKFFEHL D= ED D J>; C ? I 7E D E<
J>; /' \$ 7I J>; H ? DE D; MDK9B 7H D 29EJBD: 7D: J>; H <EH ? MEKB 8; IEC ; J>D=J>7J MEKB
8; CEH : ?<<9KB JE : ; B; HEL; HJ C; ° J>; H <EH M MEKB KH; J>7J 23(. ? 78HE7: IK8@9J
M>?> 9EL; H C 7DOC EH D: KI JH? I J>7D DK9B 7H7D: J>? ? 7B 7: OJ7A; DED 8E7H M> C 7DO
E<J>; 79JL? I KD; ; H7A; D E97B D; 5 ; MEKB ; D9EKH7=; /' \$ JE 8; <B N8B D J>? 7FFHE79>.
5 >B 23(. 79JL? I H=>J DEM 9EDJ DK; JE FEJ; DJ 7 B D 8; D; ?' EKDH 7O D J>; E D=; HU; HC ? ?
H 9E=D? ; ; J>7J EKH7H 7 M B D ; ; JE 9EDI ? ; H23(. 79JL? I D H B'JED JE EJ>; H7D: KI JH? I
EL; HU>; D; NJ ; ; 97 ; ;

5 ; MEKB J>; H <EH ; D9EKH7=; J>; /' \$ ° 7I 7DEH7D? J7ED J>7J ? KB C 7J; D MEHAD= ? I; B<EKJ
E<7FKHFEI ; ° JE J>DAM? ; HU>7D @ I J J>; DK9B 7H D: KI JH D ? I IKFFEHL <EH23(. 3>; H 9; DJ
O5 & H FEH IJ7J; I J>; D; NJ fi Q 7H MBB ; ; @8 E I ; I 7I M BB I =7D I : K; JE D9H 7I D=
7KJEC 7JED 7D: KD ; H D; I J>7J C 7DO @8I MBB ? 7FF; 7H JE 8; H FB'9 ; : 8OD; MED; I ° 7D: J>7J
23(. IA7B MBB; CEH B A; D JE A ; F F; EFB D; C F E C C ; DJ 3>; DK9B 7H D: KI JH O M B D E J 8;
C C KD; JE J>; 9>7D=; I J>7J 7H 9EC D=.

D 7 : ? JED ° ? ? EKH8; B <J>7J J>; 8? =; IJ D B K; D9; H D 9>B H D P 97H ; H 7H J>; ? H 7H DJI 7D:
IK =; IJ J>7J /' \$ 9EKB 9EDI ? ; HM7Q JE ; D9EKH7=; J>; 2-& P EMD; D= D ; H D= I 9? DJ ? 97D:
M? ; HIJ7 << JE ; D9EKH7=; J>; ? HEMD 9>B H D JE J7A; 7D D J; H I J D 23(. IK8@9J .

D 7 : ? JED ° C F79J E<79JL? I KD; ; H7A; D 97D 8; H 9EH ; ; 7I JE DKC 8; HE<; L; DJI ° F; EFB
DLEB ; ; ; J9; 8KJ ? MEKB 8; L; H D: ?<<9KB JE 7I ; II J>; C F79J I >EH J; HC ED M ; J>; H9>B H D
J7AD=F7H D 23(. 79JL? I D J>; ? H; 7H D I 9>EEBO 7H 9>EI; JE =E : EMD 7 23(. ; ; K97JED
HEKJ ; ; K; JE J>; ? H; 7H D DLEB; C ; DJ * EM L; H ? ? 7B M7Q KI; <KBJE 9EDI ? ; HU>; C F79J E<

IK9> 79222? I 7D: 7 9EDI 1J; DJ C; 7I KHD= 7FFHE79> 79EII 7BB/ ' \$ I 2; I C 707BEML7BK78B
BII EDI JE 8; B 7HDJ 4EC : ?<< H DJ 7H 7I .

-7I JB M MEKB BA; JE H 9EH EKH7FFH 977JED <EHU>; MEHA 97H9; EKJ 7J' EKDH 7O J>; B 97B
IKFFB 9>7D 7D: J>EI; M>E >7L; 8; ; D 7M7H; ; 9EDJH79I J>HEK=> ' EKDH 7O <EHU>; 7H
7DLEB; C; DJ 7D; DI KHD= J>7J J>; H ? 7I JHED= 23(. D; JVEHA 79EII EKH7H 7.

6EKH I 7D9 H B

Sent electronically without signature

Roger Saxon
DSG Chairman