

**Dounreay  
Stakeholder Group  
update  
24 March 2021**

**Mark Rouse  
Managing Director**

- Update on current response to COVID-19
- Site activities
- Preparations for transition
- 3-year Near Term Work Plan

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## Remembering Bob Kury



## COVID-19 position

- Continuing to comply with all Scottish Government guidance
- Work that can be delivered from home continues, with others working on site in a COVID secure and compliant manner
- An additional short/medium term office will be available in Thurso when restrictions allow. This will enable some office workers to access the network while keeping on site presence to a minimum
- Initial pilot of lateral flow testing is underway with one of our contractors, with plans for voluntary testing of the workforce under development

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## Site updates

- COVID-19 has affected our ability to achieve milestones again this year
- Some hazard reduction activities are progressing, such as the DCP store extension and breeder removal
- ONR letter received regarding the timely submission of a plan about material accountancy. It does not question our actual control of the materials. An action plan has been agreed and implemented
- Latest annual gender pay gap report published

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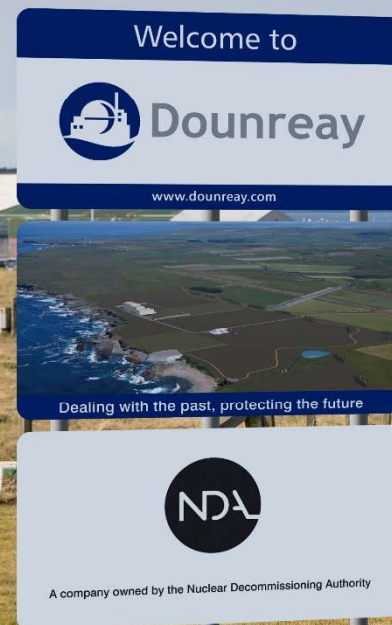


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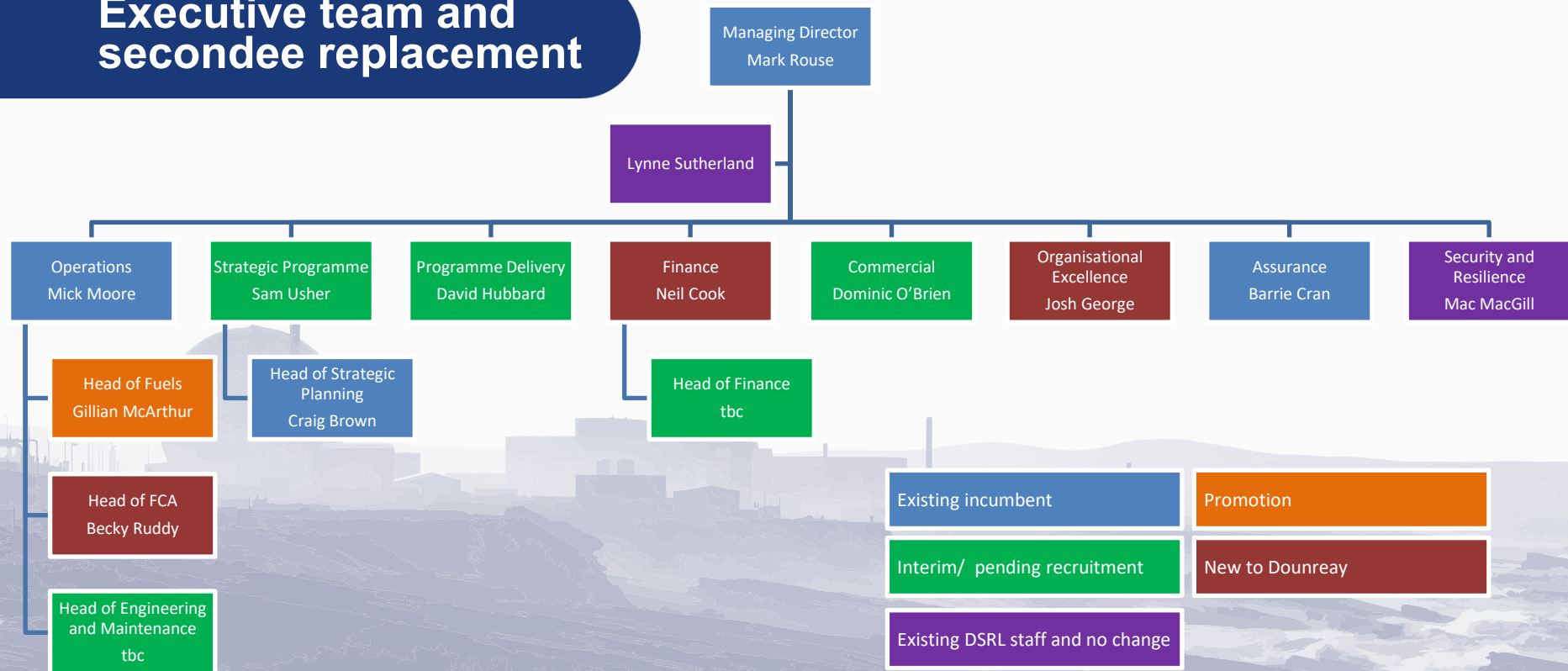
## Moving forward: Transition

- On schedule for the ownership of DSRL to transfer from the Cavendish Dounreay Partnership to the Nuclear Decommissioning Authority on 1 April
- Most management appointments have been confirmed
- Unlikely to be other significant visible changes, other than an updated sign on the approach road



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## Executive team and seconded replacement



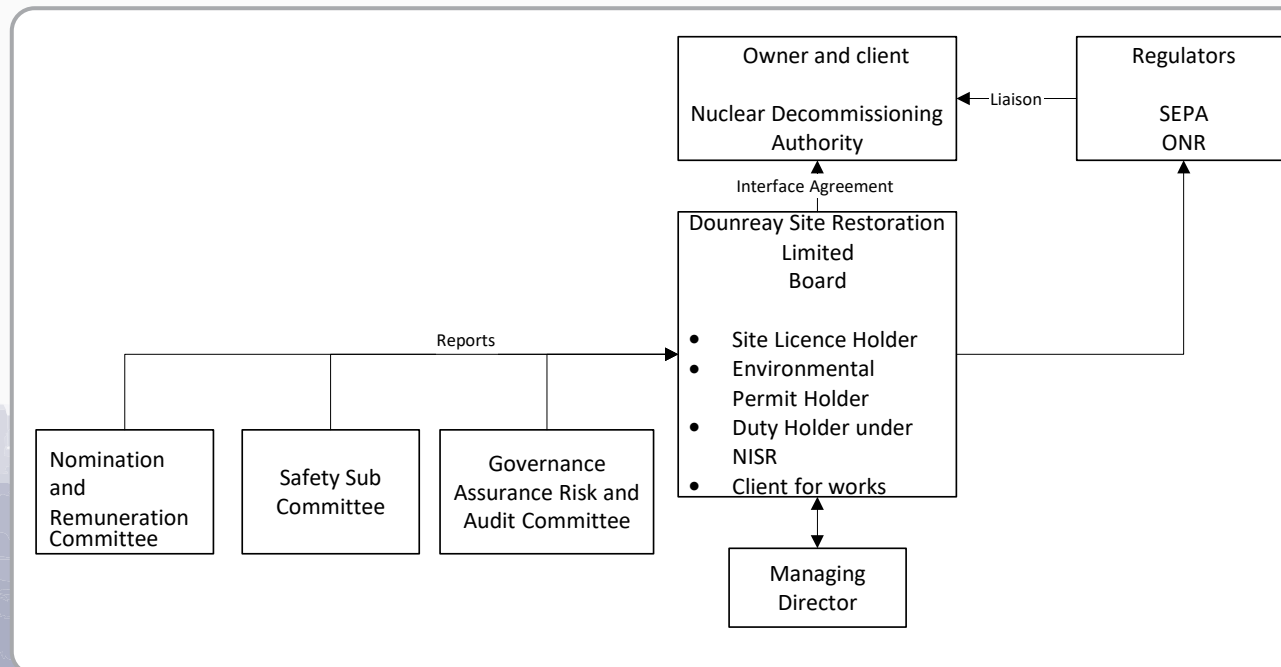
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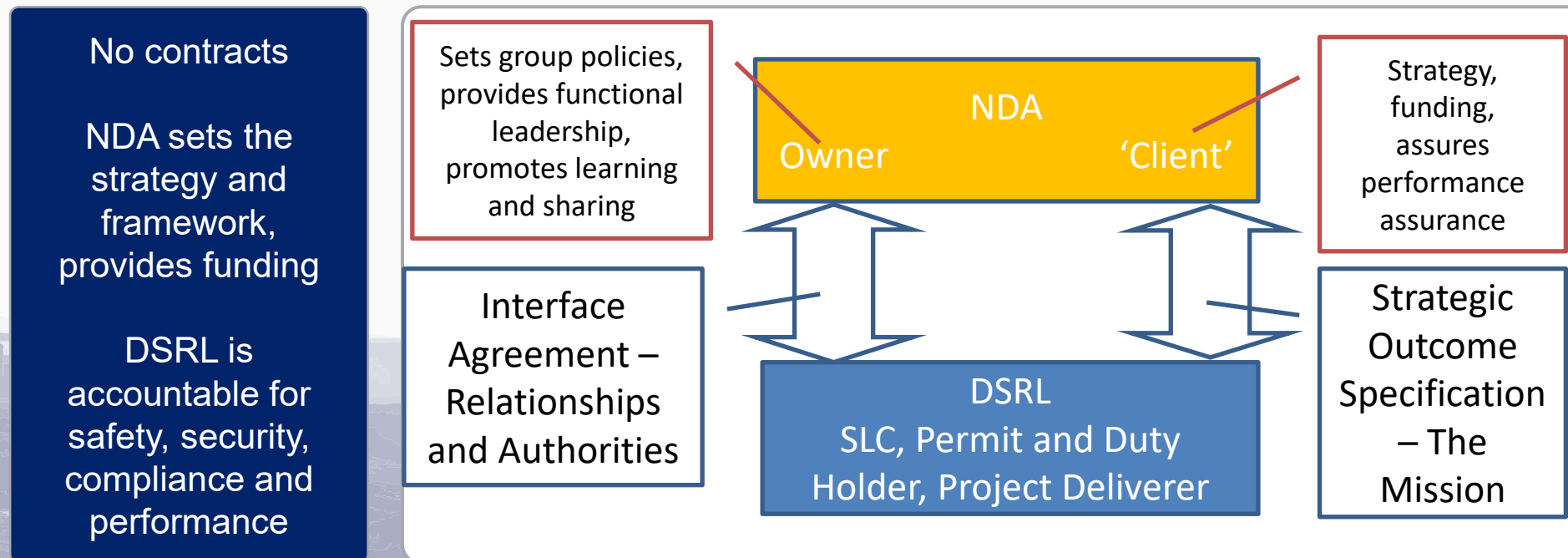
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## DSRL reporting structure after 1 April

- Existing non-executive directors will stay in post for at least 6 months
- New Chair, Lawrie Haynes, has been appointed

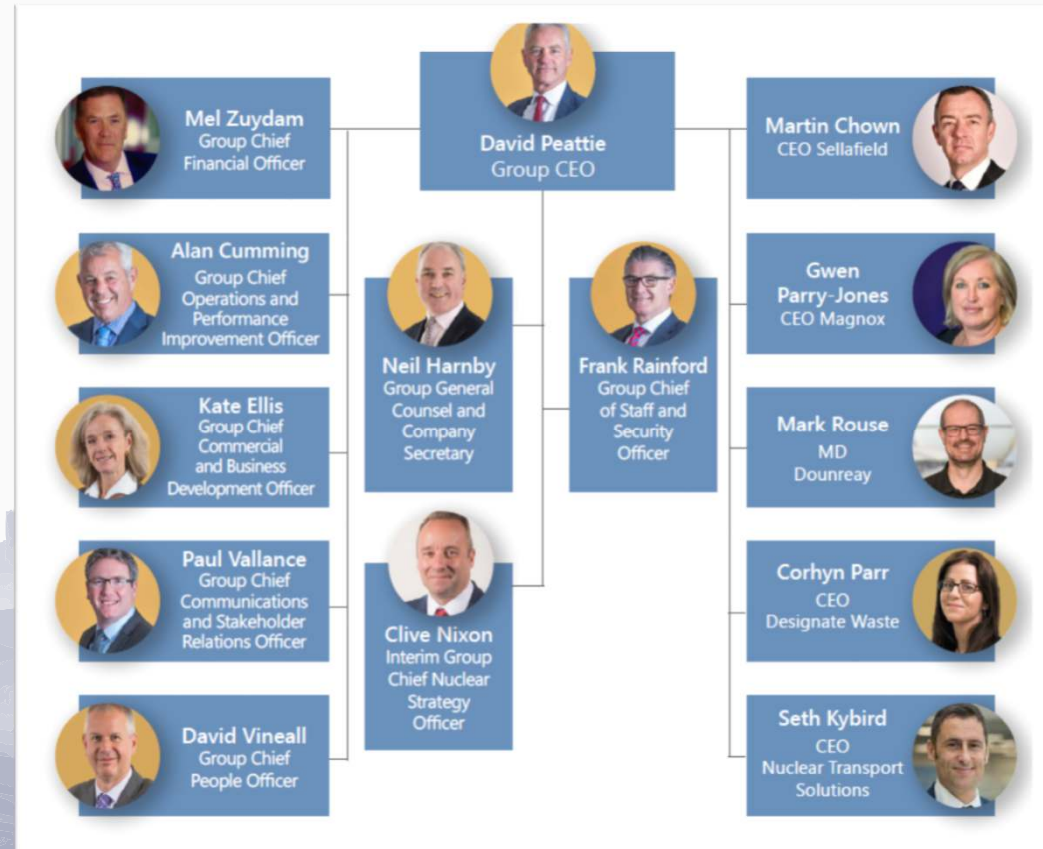


## Relationship with NDA – post transition



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## NDA Group Leadership Team (GLT)



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## Delivering the site's mission beyond 1 April

- A new and updated Near Term Work Plan will come into place from 1 April
- This won't fundamentally change what we do, or how we do it, but will provide an accurate programme for us to measure our performance against
- The programme sets out work for the next 3 years

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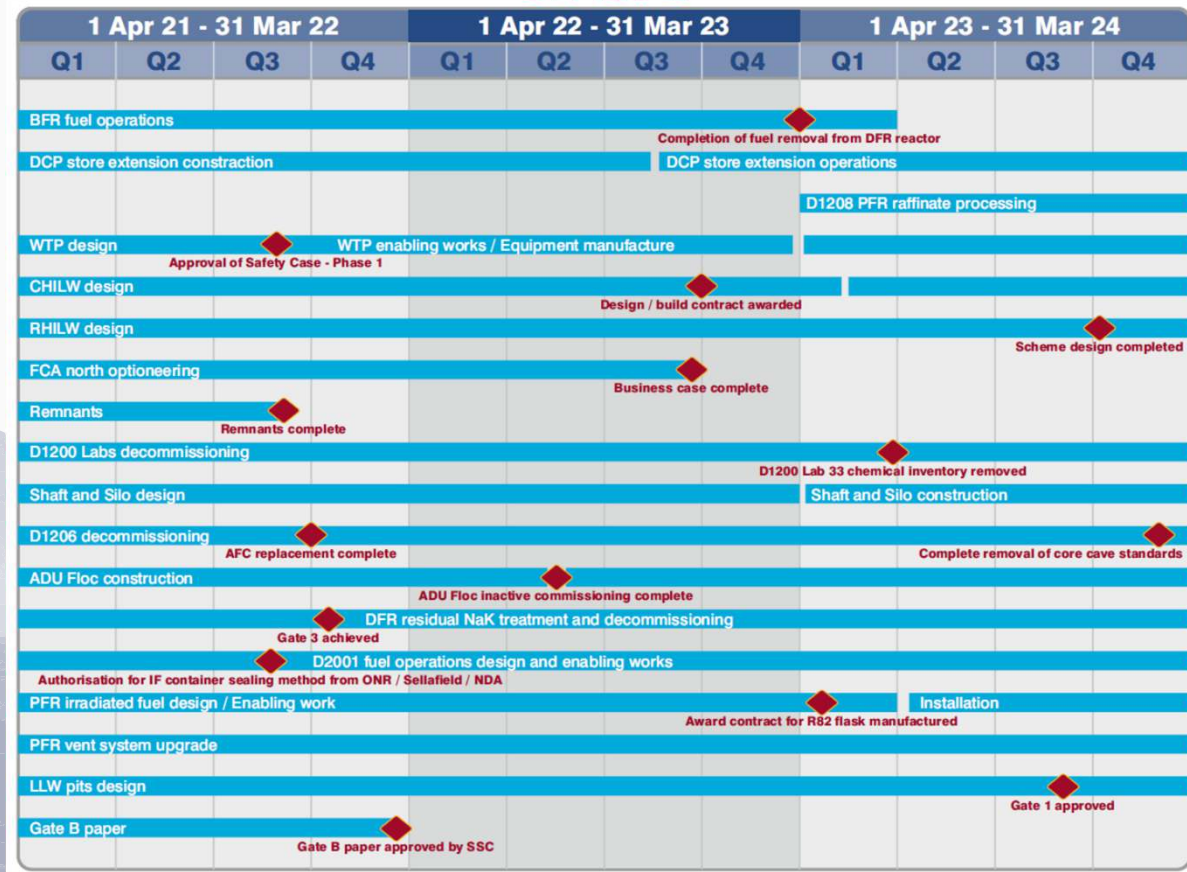
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## NTWP: Some key facts

- It includes a detailed schedule of work for 3 years, with high hazard reduction the focus
- It does not stop us looking for innovative approaches to improve delivery during this period
- It assumes annual funding of around £200m per year and that resource changes will follow the programme
- Some significant 'chunks' of work are scheduled to complete at the end of this 3-year period
- It shows that we do not currently have all the capacity/capability to deliver the existing programme, but planned transformation/improvement activities will help us to create additional capacity
- The plan will need to be updated to take account of the full COVID-19 impact when fully understood



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## Examples of key deliverables



PFR alkali metal –  
reduction of heel pool

Breeder shipments and  
retrieval of fuel elements

DCP store  
extension

- CHILW concept design
- RHILW contract placement
- FCA North optioneering
- Shaft and Silo contracts placed
- Irradiated fuels scheme design
- D3110 LLW stores emptying of containers
- Optimised IES definition Gate B paper presentation to SSC
- Complete installation and active commissioning of D1206 AFC replacement robot



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## Wider programme

- The NTWP provides a detailed snapshot of the next 3 years
- Work continues to update the wider programme, delivering the remainder of the mission, and the new management team will be reviewing this in the months ahead
- The longer-term programme will always be presented at a higher level, as we learn more about the issues and opportunities of decommissioning a site like Dounreay for the first time

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