

Rolls-Royce – Submarines
Vulcan Business Operations Update: April 2026

Rolls-Royce puts safety first and as such I'm pleased to confirm we have experienced no incidents of note since my last update to the group.

There have been no material changes to our business priorities since my last update to the group. As per my last input, our primary operational priority is the safe and timely delivery of our current programmes in support of the Ministry of Defence (MOD) and the Submarines Enterprise. Rolls-Royce also continues to provide support to MOD in reviewing the process, operating model and indicative schedule options for the potential transfer of the Vulcan site decommissioning accountabilities to the Nuclear Decommissioning Authority (NDA) once MOD foresees no further requirement for the site in support of UK Defence. The mix of skills and capabilities at Vulcan is unique within the Submarines Enterprise, so in this context Rolls-Royce also continues to review what role the Vulcan team, and the skills and capabilities vested within it, can play in Rolls-Royce's response to the significant level of change and growth within UK (Defence and Civil) nuclear, both at the Vulcan site, and in the longer term should we ultimately no longer enjoy access to the current site.

Our Rolls-Royce apprentice pipelines continues and remains fully populated and we are delighted that the recruitment process for our 2026 intake is well advanced, with assessment centres recently held to this end. More broadly, overall rates of both absence and attrition within the Rolls-Royce Vulcan team remain low.

Liam Hamilton
Director – Vulcan & IFM
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